

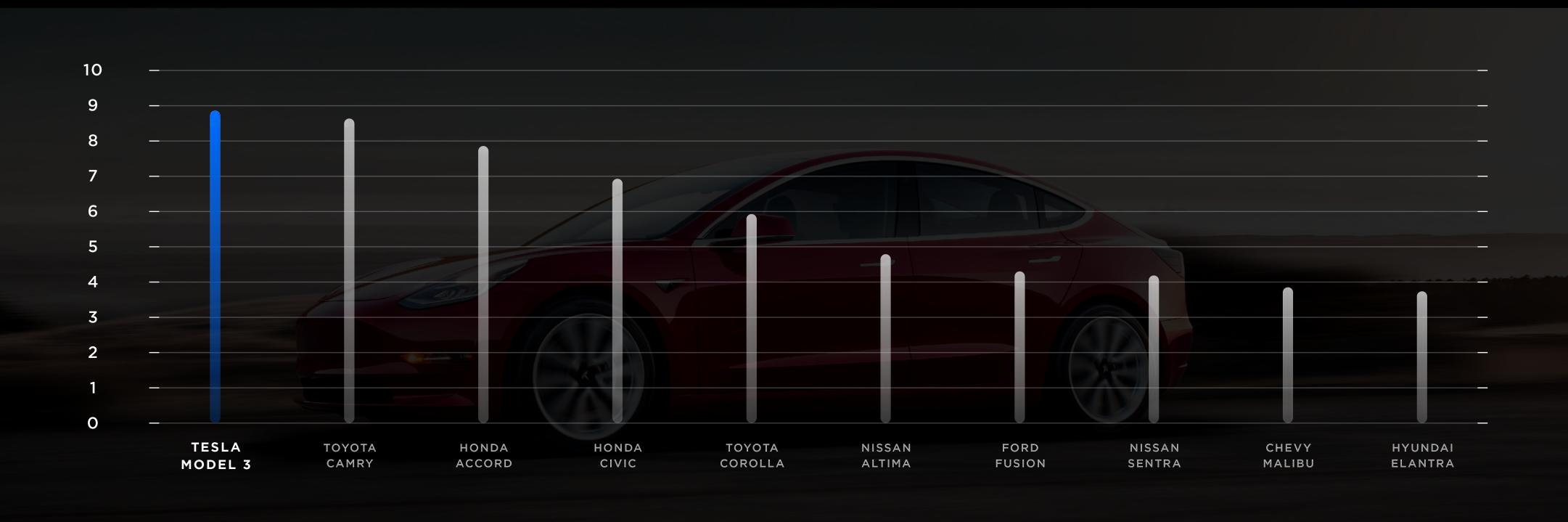


competitors combined

car in the U.S.

performance

# MODEL 3 IS THE BEST-SELLING CAR BY REVENUE (\$BN)



Last 4 quarters in the U.S.

## MODEL 3 OUTSELLING ALL DIRECT COMPETITORS COMBINED (UNITS)



Last 4 quarters in the U.S.





### THE MOST ENERGY-EFFICIENT IN THE WORLD



Source: OEM data, Disclaimer: Total battery pack size used for calculation, Mercedes EQC estimated EPA range of 220 miles. Model S & X standard range efficiency.

### MODEL S + MODEL X: RECORD-BREAKING RANGE



### 370 mi

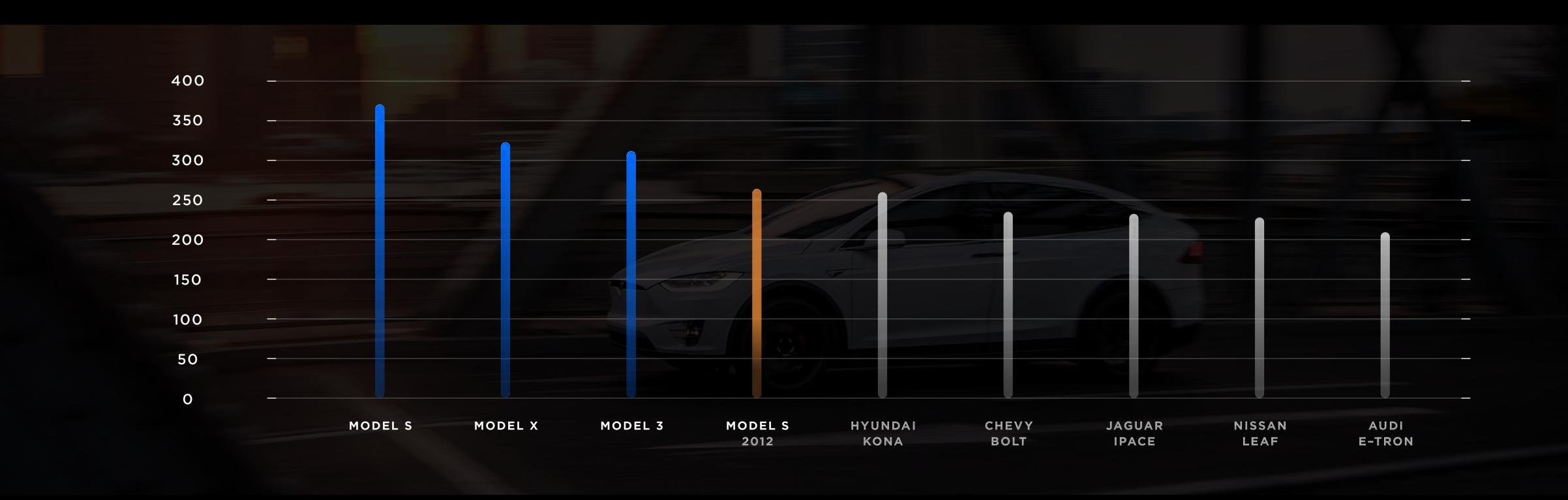
Model S range

Bay Area – LA

On a single charge

325 mi Model X range

### UNMATCHED RANGE SINCE 2012



Model S range from 2012 has still not been surpassed

### VEHICLE DEMAND VS. SUPPLY



Quarter-to-date, orders for Model S, X & 3 are outpacing production ~90% of orders are coming from non-reservation holders

### MODEL 3 MARKET POTENTIAL: ANALYSIS OF TRADE-INS

63%

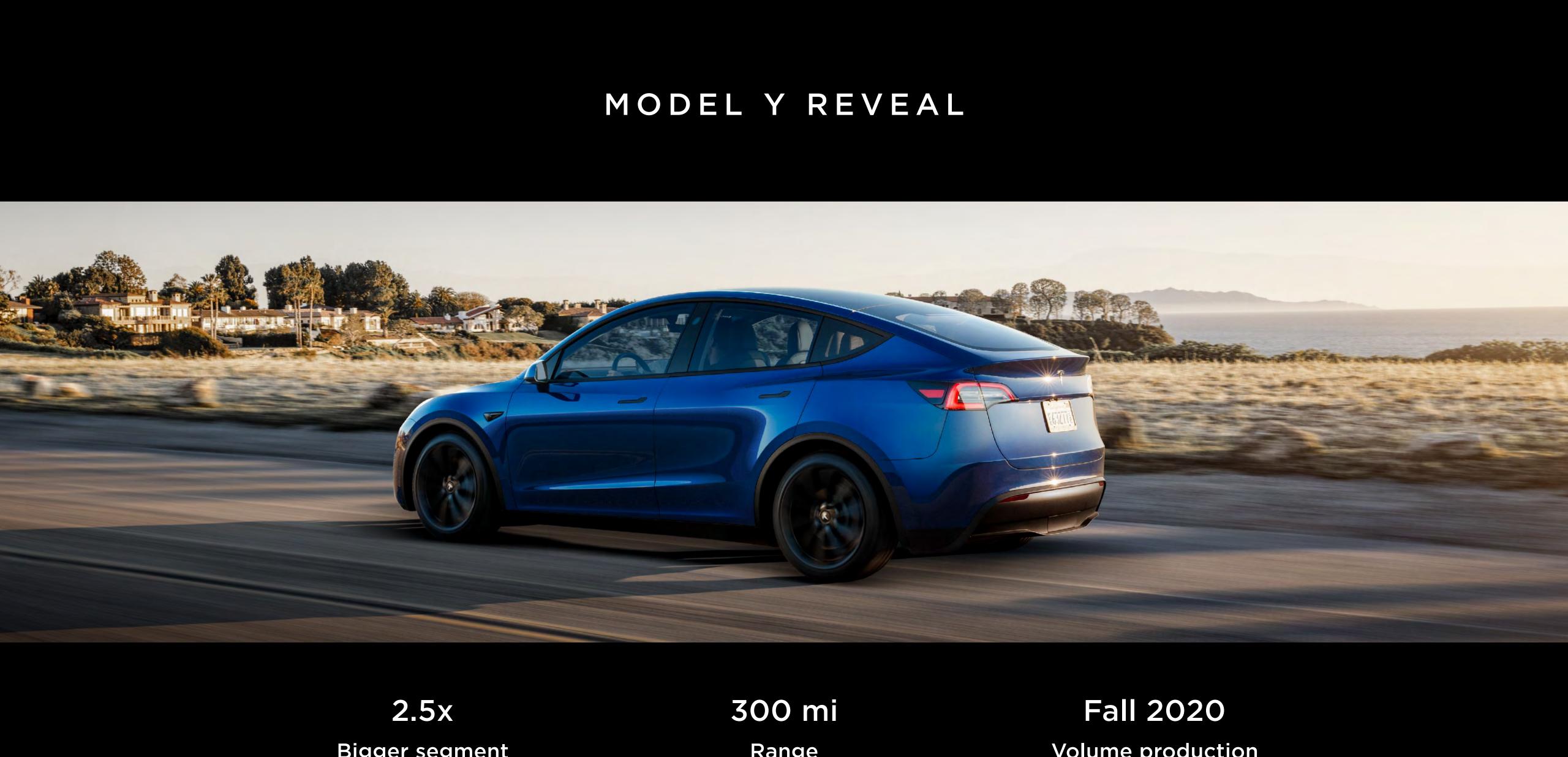
Non-Premium Vehicles Global Market of 10s of Millions of Cars

Total cost of ownership comparable to Toyota Camry or Honda Accord

12% Mid-Size Premium Sedans Global Market of 1.7 Million Cars 25%

Other Premium Vehicles Global Market of 6.8 Million Cars



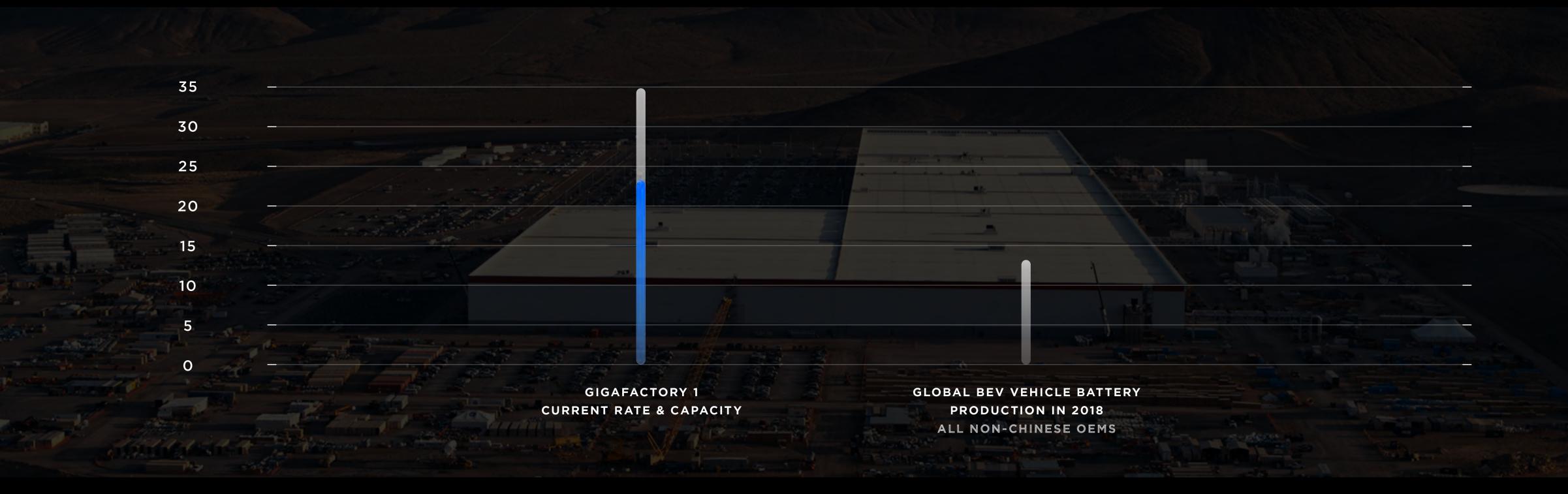


Bigger segment than Model 3

Range

Volume production

# GIGAFACTORY 1



World's largest Battery factory

Lowest cost per kWh Almost half of global EV battery production

# GIGAFACTORY SHANGHAI



### End of 2019

Vehicle production begins

### 150k Model 3s

First phase capacity per year

# GIGAFACTORY EUROPE



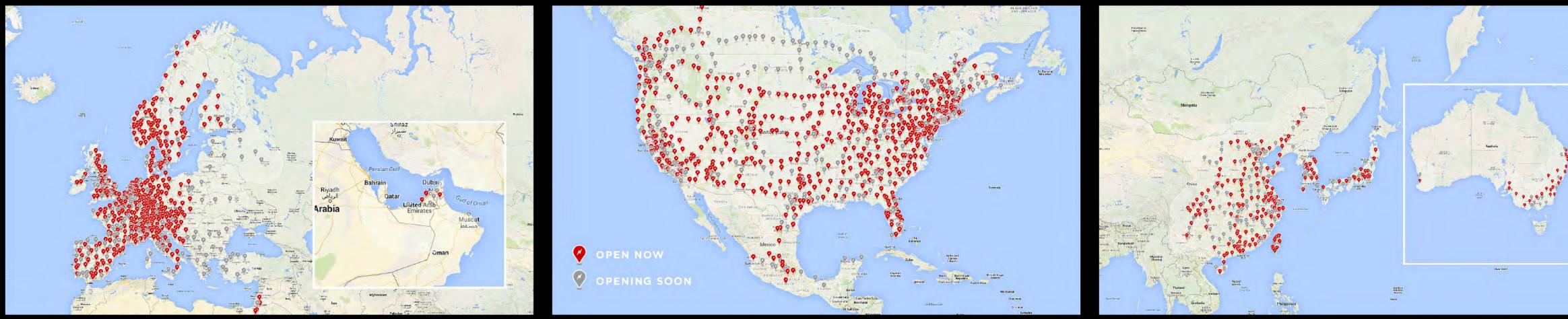
Active search for a European location

# TESLA ENERGY



2x storage growth Compared to 2018 1 GWh energy storage deployed in 2018 Solar Roof currently installing in 8 States

# V3 SUPERCHARGER: 75 MILES IN 5 MIN



450+ sites	700
Europe & Middle East	Nort

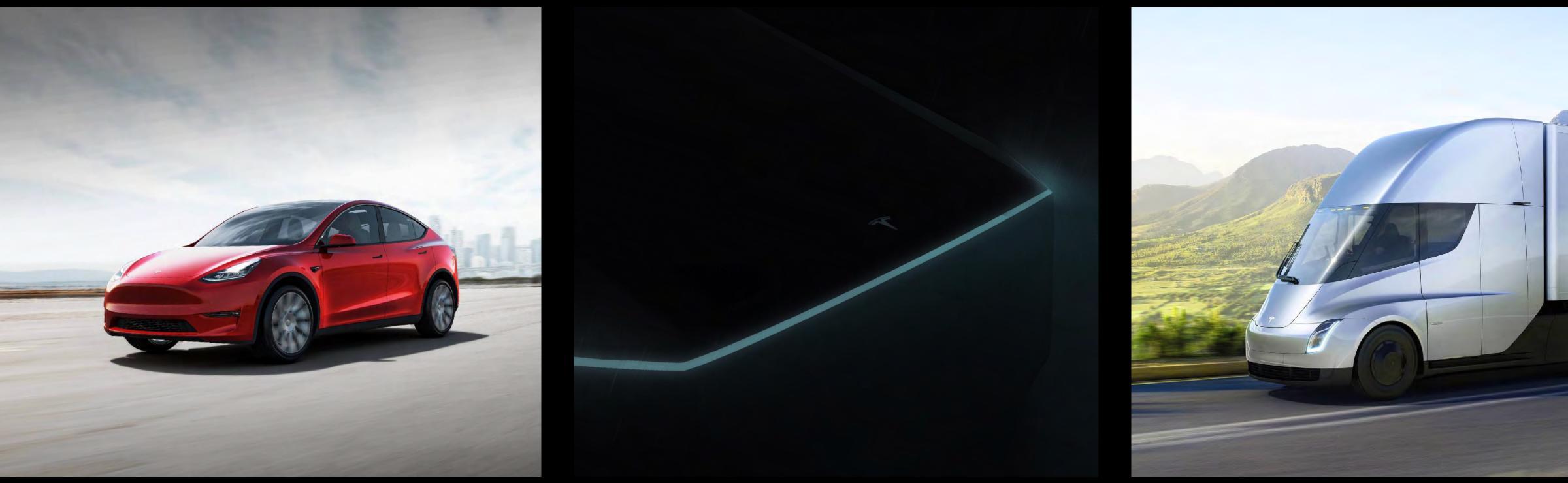
00+ sites

350+ sites

rth America

Asia





### Model Y

# UNMATCHED PRODUCT LINEUP

### Cyberpunk Truck

### Semi



# BATTERY & POWERTRAIN INVESTOR DAY



### Coming soon

CERTAIN STATEMENTS IN THIS PRESENTATION, INCLUDING STATEMENTS RELATING TO FUTURE PRODUCT SALES, DELIVERIES AND PRODUCTION, POTENTIAL MARKETS FOR VEHICLE SALES, AND EXPECTED TIMELINES AND FEATURES OF PRODUCTS AND SERVICES, ARE "FORWARD-LOOKING STATEMENTS" THAT ARE SUBJECT TO RISKS AND UNCERTAINTIES. THESE FORWARD-LOOKING STATEMENTS ARE BASED ON MANAGEMENT'S CURRENT EXPECTATIONS, AND AS A RESULT OF CERTAIN RISKS AND UNCERTAINTIES, ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE PROJECTED.

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